

Charting the Path to Resilience & Growth CNPF 1024 RESULTS PRESENTATION

MAY 2024

LATEST FINANCIAL PERFORMANCE



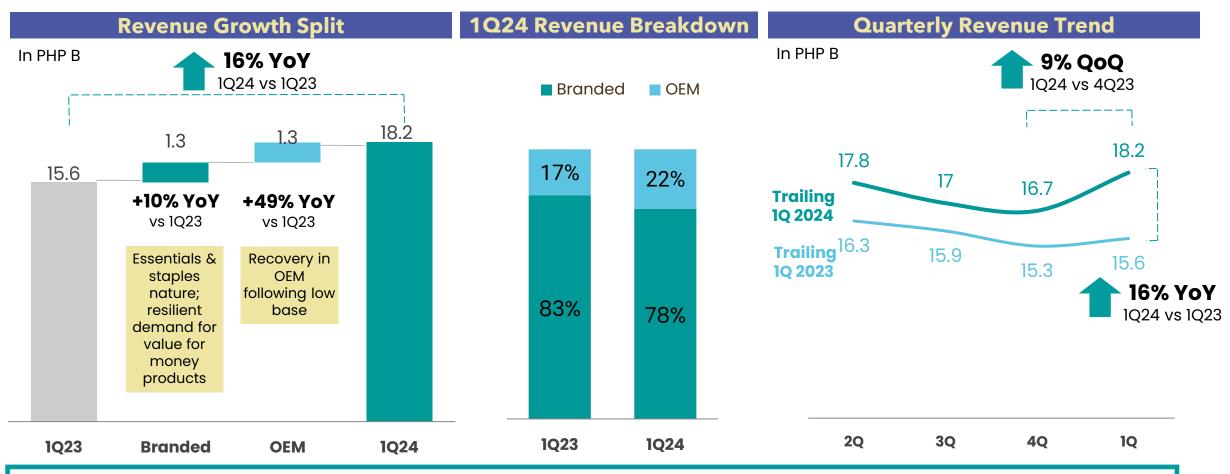


1Q 2024 FINANCIAL RESULTS HIGHLIGHTS

	REVENUE	BRANDED REVENUE	OEM REVENUE	GROSS MARGIN	NET INCOME
10 Growth year- on-year	+16%	+10%	+49%	+250 bps	+15%
	1Q23: +6%	1Q23: +7%	1Q23: +1%	1Q23: -230bps	1Q23: +6%
Reported Results	18.2B	14.2B	3.9B	26.1%	1.7B

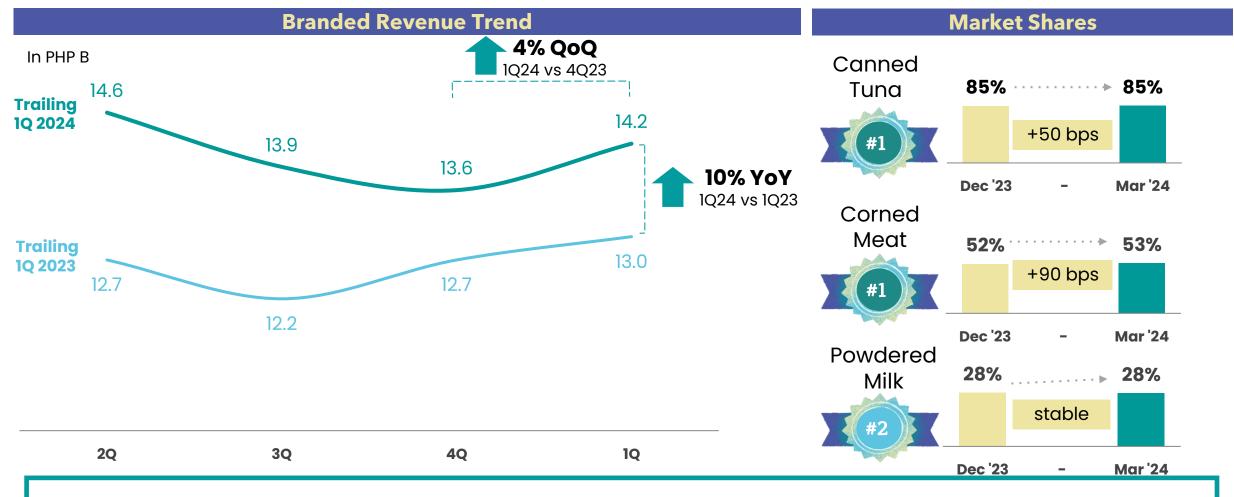
TOPLINE CONTINUES TO POST GROWTH AS OEM BUSINESS RECOVERS





CNPF's topline performance primarily driven by the company's resilient business model and the sustained demand for value for money products and staples, boosted by the recovery in OEM

RESILIENT DEMAND FOR VALUE FOR MONEY GOODS

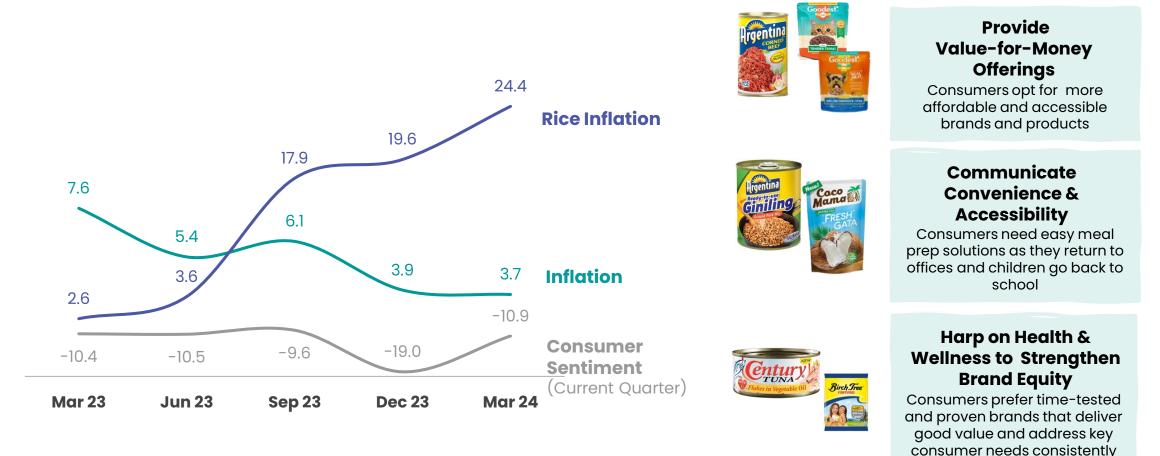


Branded revenues amounted to P14.2B in 1Q, **delivering topline growth** supported by **resilient domestic demand** for consumer staples and value for money goods

CONSUMER BEHAVIOR AND SENTIMENT DRIVEN BY INFLATION

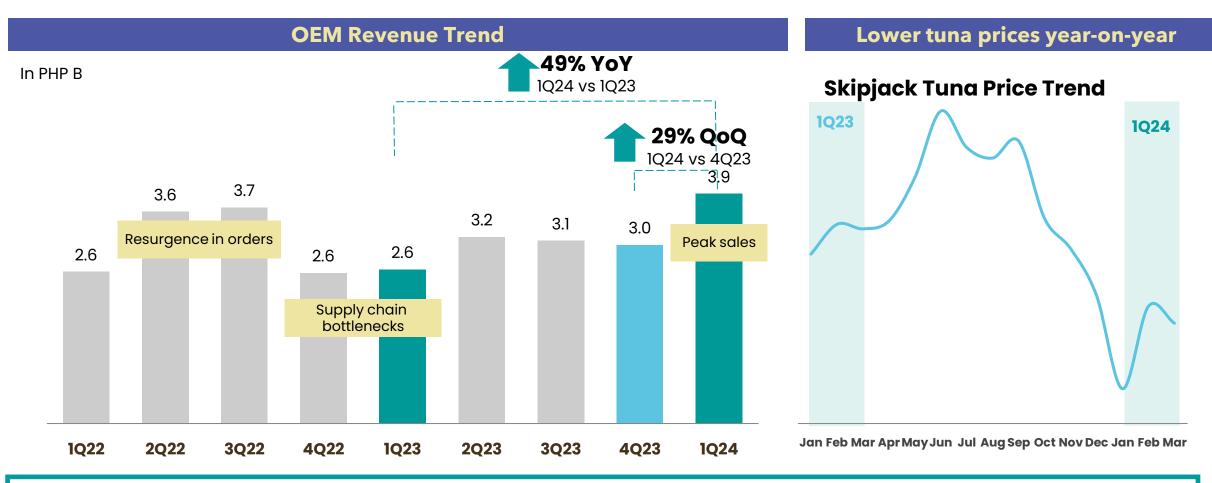


Consumer Sentiment Remains Soft Due To Persistent High Rice Inflation Keeping a Relevant Value Proposition Amidst Varying Market Conditions



OEM TOPLINE RECOVERY AS COMMODITIES EASE

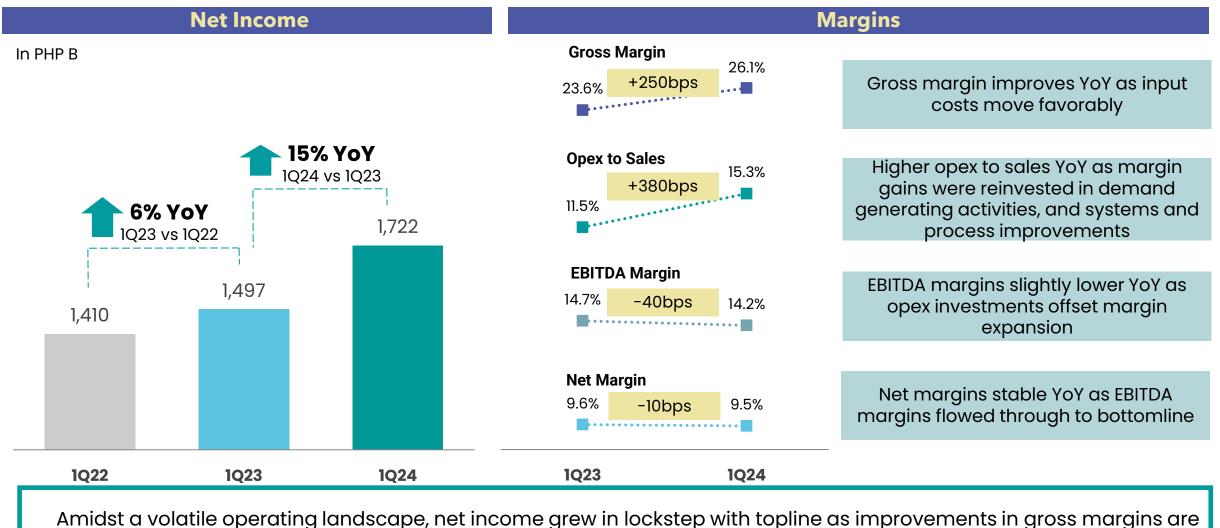




OEM revenues at P3.9B, delivering **record sales** as an improving commodity environment supported the OEM exports business recovery.

BOTTOMLINE GROWTH IN LINE WITH TOPLINE AS GM EXPANSION INVESTED IN OPEX

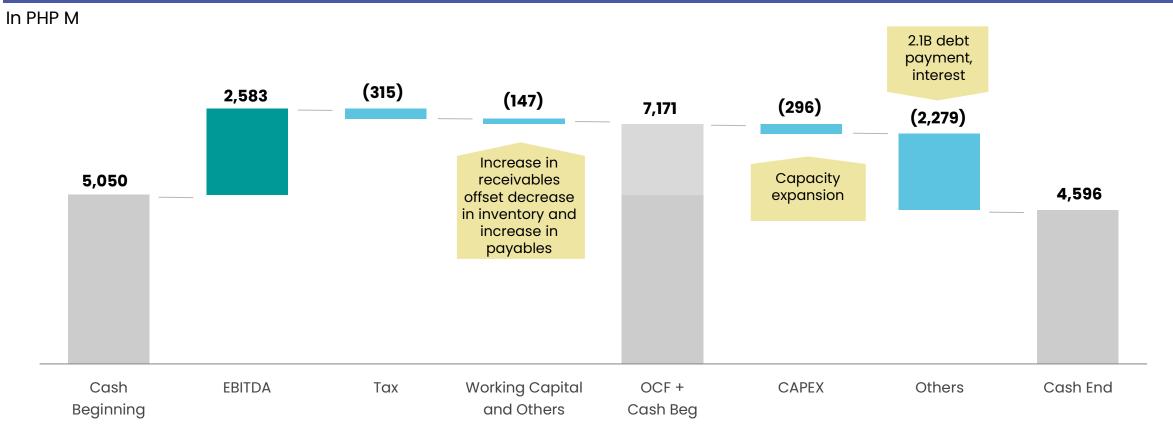




reinvested in operating expenses.

HEALTHY CASH GENERATED USED FOR DEBT REPAYMENT AND EARMARKED FOR HIGHER DIVIDENDS

1Q 2024 Cash Flows



CNPF ended 1Q24 with a strong cash position, with ample levels to reinvest in growth and capacity expansion in 2024 following debt repayments and higher dividends declared.



BUSINESS HIGHLIGHTS & FY 2024 OUTLOOK

STEADFAST IN OUR STRATEGIC GROWTH PILLARS



NEW PRODUCTS: Branded Coconut, Condiments, Plant-Based, Refrigerated, & Pet Food Innovation pipeline, organic and inorganic opportunities, existing and adjacent categories



MILK Faster growth, building scale, challengers or category builders



CORE

FUTURE-PROOF

EMERGING

MARINE & MEAT

Steady growth, healthy cash generation, market-leading





STRENGTHENING THE CORE BY INCREASING CONSUMPTION



Century Tuna Superbods Campaign

Argentina Pork Giniling Campaign



- Launched biennial activation campaign Century Tuna Superbods
- Released supporting communications to increase conversion and usage

 Communication geared towards highlighting ease, convenience, and affordability of using Argentina Pork Giniling

DIVERSIFYING AND FUTURE-PROOFING THE BUSINESS BY GROWING MILK AND OTHER EMERGING SEGMENTS

Strengthening Value Proposition of Milk



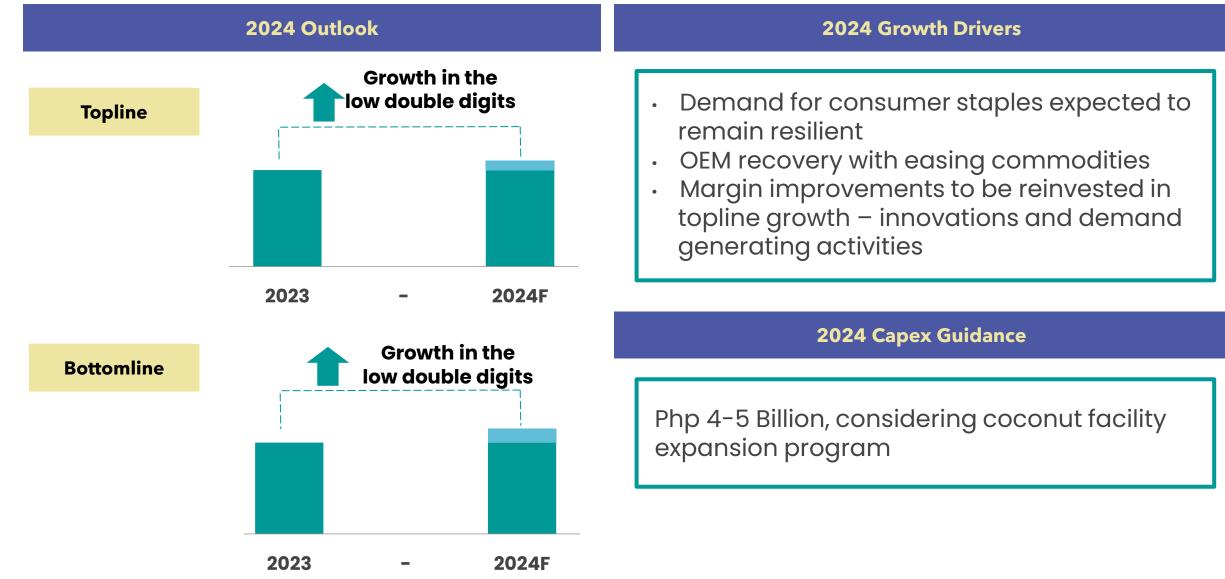
 Emphasize nutritional credentials of Milk products to support continued growth in the segment **Market Development Programs of Emerging Businesses**



 Grow emerging businesses by developing the market, launching relevant innovations, generating awareness and trial, and increasing the brands' footprint where it matters

2024 PRELIMINARY OUTLOOK





KEY TAKEAWAYS

ON TRACK TO DELIVER LOW DOUBLE-DIGIT GROWTH SUPPORTED BY AN ALL-WEATHER PORTFOLIO

Topline growth on the back of OEM Exports recovery and consistent Branded growth performance

Gross margin expansion due to favorable downtrend in input prices Reinvestment into demand generation as we remain steadfast in our strategic priorities





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MAY 2024

ANNEX





OTHER FINANCIALS







1Q 2024 SUMMARIZED P&L



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IQ 2023	IQ 2024	Change for
15,627	18,152	16%
11,943	13,414	12%
3,684	4,738	29%
1,790	2,769	55%
1,888	2,141	13%
2,292	2,583	13%
109	104	-4%
1,779	2,037	14%
282	315	12%
1,497	1,722	15%
0.42	0.49	15%
23.6%	26.1%	+2.5 pps
11.5%	15.3%	+3.8 pps
12.1%	11.8%	-0.3 pps
1/ 70/	1/ 00/	-0.4 pps
14.7%	14.2/0	0.4 pps
	11,943 3,684 1,790 1,888 2,292 109 1,779 282 1,497 0.42 23.6% 11.5% 12.1%	15,62718,15211,94313,4143,6844,7381,7902,7691,8882,1412,2922,5831091041,7792,0372823151,4971,7220.420.4923.6%26.1%11.5%15.3%12.1%11.8%

- Revenues grew 16% mainly driven by OEM recovery
- Branded up 10% as demand remains resilient, driven by essentials and staples nature of portfolio
- OEM up 49% lower as volumes recover following easing commodities

- EBITDA growth tracking topline performance as input cost improvements are reinvested in demand generating activities
- Earnings growth at 15%, in line with topline

In PHP Mill	FY 2023	1Q 2024
Cash	5,050	4,596
- Receivables	9,387	10,796
Inventory	16,902	16,477
Current Assets	34,556	36,769
PPE	8,980	8,932
Non-Current Assets	17,098	17,019
TOTAL ASSETS	51,654	53,787

Cash conversion cycle lower at 83 days versus
 97 days as of end 2023

In PHP Mill	FY 2023	1Q 2024
Trade and Other Payables	10,452	14,431
Notes Payable - Current	2,877	777
Long-Term Loan	3,157	3,157—
TOTAL LIABILITIES	18,814	20,917
Retained Earnings	24,283	24,316
TOTAL EQUITY BVPS (PHP/share)	32,840 9.27	32,870 9.28

 Interest-bearing loans totaling PHP3.9 billion all peso-denominated

 IQ 2024 consolidated **net income** of PHP1.7 billion net of PHP1.7 billion dividends declared



1Q 2024 SUMMARIZED CASH FLOW

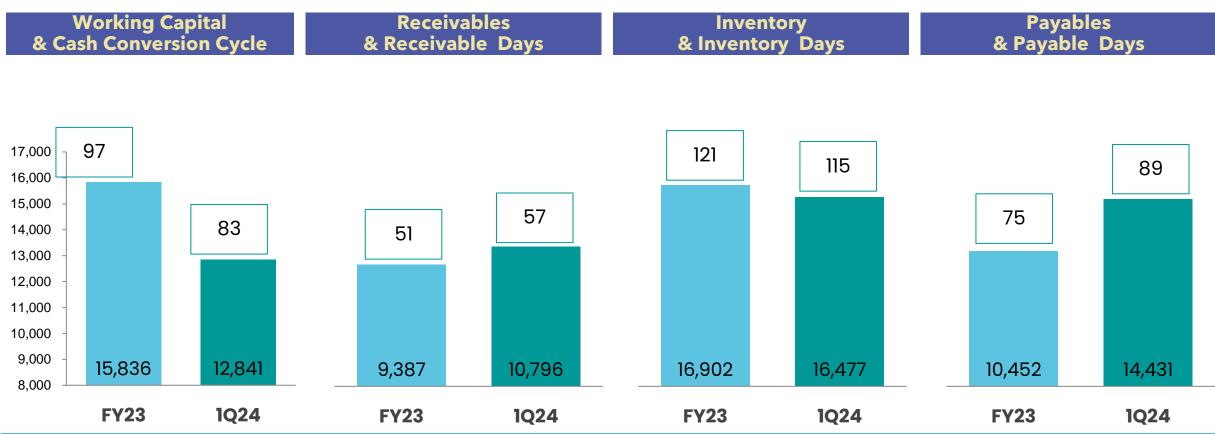


In PHP Mill	1Q 2023	1Q 2024	· · · · · · · · · · · · · · · ·
Profit before Tax	1,779	2,037	Increase in working capital as higher receivables offset lower inventories and
Depreciation & Amortization	403	441	higher trade and other payables
Working Capital Change	(147)	(145)	Ctrope ageb generation supported by
Income Tax	(282)	(315)	 Strong cash generation supported by healthy profitability
Others	111	102	
OPERATING CASH FLOWS	1,865	2,121—	
Capital Expenditures	(296)	(296)	¬
INVESTING CASH FLOWS	(294)	(295)	Capital expenditures primarily for capacity
Interest Paid	(109)	(104)	expansion and maintenance
Change in Debt	(100)	(2,100)	
Others	(82)	(75)	
FINANCING CASH FLOWS	(291)	(2,279)	
NET CHANGE IN CASH	1,280	(454)	
CASH, ENDING	3,429	4,596	
FREE CASH FLOW	1,569	1,825	



CCC LOWER VS YE 2023 DUE TO HIGHER PAYABLE DAYS



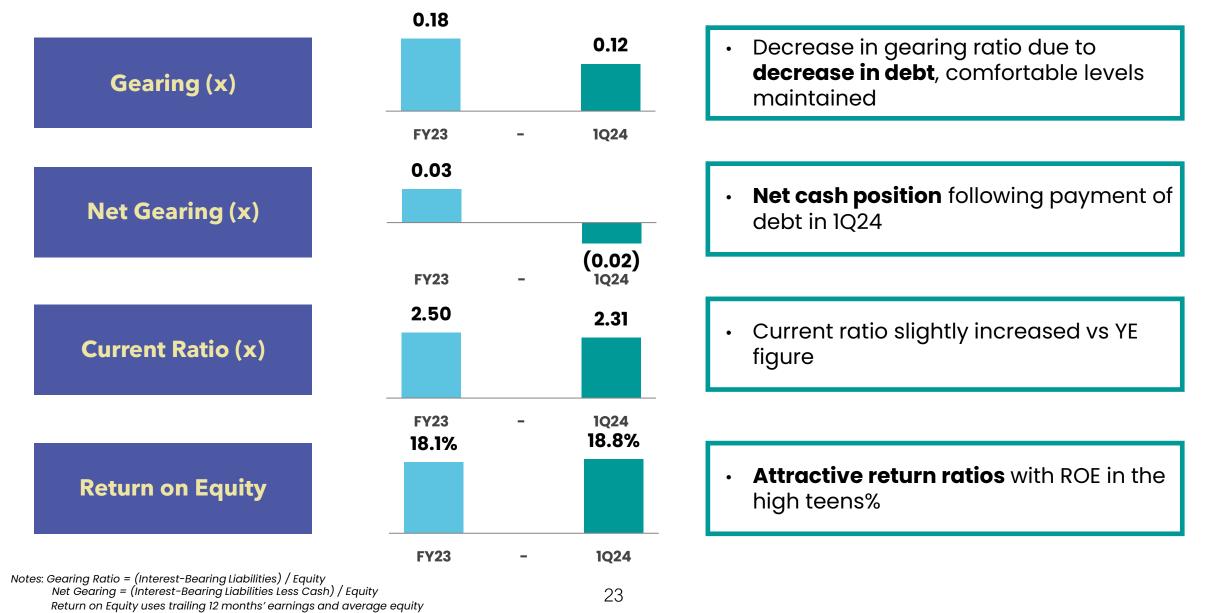


 Cash conversion cycle at 83 days driven by higher payable days, while inventory days decrease with lower inventory

Increasing current accounts receivables compared to YE 2023

FINANCIAL RATIOS





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